




TO: Sarasota County School Board
Lori White, Superintendent

THROUGH: Scott Lempe, Deputy Superintendent

FROM: Kathie Ebaugh, AICP, Planning Director 

DATE: November 13, 2015

RE: Goal Setting and Project Priorities for 2016 CIP

On January 19, 2016 the Sarasota County School Board will start reviewing the 2016/2017 Capital Improvements Plan and Budget. At the November 19, 2015 board workshop, we will start the process of developing the 2016/2017 Capital Improvement Plan (CIP) and Budget kick offs with a workshop aimed at setting next year's capital goals and project priorities. Specifically, the workshop discussion will consider:

- The current CIP goals and budget adopted in the 2015/16 CIP;
- Capital goals and budget priorities identified in the growth management study; and
- Board recommended goals and budget priorities.

The intent of the workshop is to give the School Board an opportunity to provide staff direction about how to draft the 2016/17 CIP and capital budget. This is a change in the CIP goals and budget planning process as the board has normally had a draft set of CIP goal and budget priorities to review and provide comment on while making recommended changes. Holding a goal setting and project prioritization workshop before a draft has been prepared will enable the School Board to become more proactive in establishing and identifying future capital goals and budget priorities. Additionally, staff hopes that as a result of the change in the capital planning process, the resulting CIP documents will better reflect the Board's vision for our schools futures.

In order to assist the board prepare for this workshop, a few documents have been included as read ahead materials:

1. The adopted goals from the 2015/16 CIP;
2. The adopted capital budget from the 2015/16 school budget; and
3. The approved draft school impact fee budget scenario.

Please review these documents and consider how they influence your priorities for future school facility and capital needs. We look forward to starting the capital planning process with you and are eager to receive direction from you about what our goals and priorities for the future ought to be.

CHAPTER 3: GOALS, STRATEGIES, AND PROJECTS

INTRODUCTION

This chapter sets the capital planning priorities, strategies, and projects as established by the Sarasota County School Board.

Goal 1: Education Services and Facilities Planning.

Support Sarasota County's high quality of life by providing educational services that meet the needs and demands of current and future residents and businesses.

Goal 2: Asset Preservation.

Protect the district's capital investments through well managed operations system that establishes best management practices for maintaining, renovating, or replacing the district's capital assets—e.g.: facilities, systems, equipment, transportation equipment, and other resources.

Goal 3: Safety and Security.

Support the academic success of each child with a comprehensive safety and security program and services that effectively uses security technologies and infrastructure aligned with campus security and emergency management best practices.

Goal 4: Technology.

Implement and support technology infrastructure to ensure students and staff have anytime, anywhere access to the latest educational technology and resources.

Goal 5: Capital Improvement Funding.

Execute a capital improvement financing strategy that plans, maintains, and provides for the delivery of a highly valued, well

managed, and fiscally responsible educational services and infrastructure system.

The following narrative includes all of the non-salary capital projects which implement each goal. The schools and ancillary sites specified below reflect the April 2014 decisions for projects to be completed during the 2014/2015 SY; emergencies, funding, and other issues may change the projects actually completed.

GOAL 1: EDUCATION SERVICES AND FACILITIES PLANNING.

Support Sarasota County's high quality of life by providing educational services that meet the needs and demands of current and future residents and businesses.

Strategy 1.1.1. Level of Service Provision. Ensure that current and future educational demands are met through planning efforts that provide for current student populations and prepare for future student demands by:

- a. Ensuring school facilities provide for changes in development patterns, growth corridors, and demographic populations;
- b. Maintaining a level of service standards and concurrency management systems that ensures the educational services and facilities are provided in appropriate locations;
- c. Collaborating with local governments to review and evaluate proposed residential development projects to ensure growth is concurrent with the provision of educational services;
- d. Working with Manatee and Charlotte County Schools to coordinate on the delivery of educational services by evaluating interlocal agreements, facility demands, population changes, and student reassignments.

Strategy 1.2. Educational Service and Program Planning.

Incorporate long-term planning for instructional programs to ensure educational services are able to adapt to changes in district strategic priorities, student population demands, and capital funding capabilities. Such a system will enable the district to:

- a. Prioritize future school rebuilds, expansions, and construction according to facility need, condition, location, and budget;
- b. Utilize relocatable structures in order to minimize and reduce the dependence on such facilities;
- c. Maximize facility utilization through program relocations, attendance zone changes, or student assignment measures; and
- d. Purchase new school facilities sites necessary to support long-range needs and growth demands.

Strategy 1.3. Shared-Use Facilities and Co-located Services.

Maximize the utilization of district facilities, capital assets, and fiscal resources by proactively identifying opportunity to develop shared-use facilities and co-locate services with both internal and external partners—e.g.: local, regional, and state government entities, community groups, neighborhood associations, and non-for-profit agencies. Opportunities to partner on the delivery of services and facilities include:

- a. Joint-venture services and buildings such as arts centers, transportation storage yards and maintenance facilities, libraries, meeting rooms, auditoriums, conference centers, and other community buildings and facilities; and
- b. Recreational facilities and resources such as playgrounds, sport fields, and indoor sport venues, and other facilities;
- c. Support facilities such as warehouses, parts inventory, ITV, print shop, media studios, and similar services; and
- d. Shared-use schools sites and buildings—particularly in the Englewood attendance zone area with Charlotte County.

Goal 1 Projects:

To Implement Goal 1: Education Services and Facilities Planning, the following projects are being funded through the 2014/15 Capital Budget:

- Sarasota High School renovation/Rebuild (Project 3055)
- Bay Haven Café/Art/Music (Project 3071)
- Fruitville Classroom Wing (Project 3132)
- North Port Suncoast Technical College (Project 4635)

GOAL 2: ASSET PRESERVATION.

Protect the district's capital investments through well managed operations system that establishes best management practices for maintaining, renovating, or replacing the district's capital assets—e.g.: facilities, systems, equipment, transportation equipment, and other resources.

Strategy 2.1. Capital Asset Operations Evaluations. Ensure the district's capital assets provide for the educational and operations needs of the district by continually evaluating the how such resources are utilized. Particular emphasis shall be to ensure that district's capital assets:

- a. Are operating efficiently and effectively;
- b. Meet the educational needs and demands of the district's students and educators; and
- c. Guarantee safe, up-to-date facilities that meet diverse program needs.

Strategy 2.2. Preventative Maintenance Schedule. Ensure the district's capital assets are well kept by implementing a preventative maintenance schedules for each capital asset, addressing projects related to all appropriate assets including the following resources:

- a. School Facilities and Properties—e.g.: roof, flooring replacement, major systems, playgrounds, relocatables, traffic

- improvements including resurfacing, expansion, on-site queuing;
- b. Safety and Security Resources—e.g.: fire and life safety systems, fencing and single points of entry, cameras, locking systems, and access controls;
- c. Technology Systems—e.g.: computer replenishment, interactive instructional displays, learning management systems, virtual learning, streaming video, intercoms, telephones and servers;
- d. Transportation Equipment and Vehicles—e.g.: school buses and white fleet.

Strategy 2.3. Capital Improvement Priorities. Determine when to replace, construct, or purchase capital assets by evaluating each proposal according to a set of established priorities that considers issues related to need, user demand, cost, and influence on the overall ability to deliver educational services. As part of this prioritization evaluation, make certain to address local, state, and federal programs, statutes, and regulatory requirements.

Strategy 2.4. Coordinated Operations. Provide for the coordinated review, management, and oversight of capital asset operations by building and utilizing interdepartmental capital facility planning teams—including staff from Planning, Facilities, Construction, Information Technologies, Safety and Security, and the Deputy Superintendent—to:

- a. Collaborate on the planning, design, and implementation of capital improvement projects;
- b. Coordinate the prioritization and review of proposed capital improvements;
- c. Bring forward the capital improvement needs and interests of the school administrations;
- d. Ensure effective and efficient project management and program implementation; and

- e. Maximize district capital resources by seeking opportunities to reduce project redundancies.

Goal 2 Projects:

To implement Goal 2: Asset Preservation, the following projects are being funded through the 2014/15 Capital Budget:

- Facilities/Maintenance Projects including district wide environmental health and safety (4516), HVAC (4517), playgrounds (3675), reroofing (4562), painting (4573), flooring (4673), asbestos removal (5541), ADA corrections (5557), and improvements (5604 & 3619).
- Food and Nutrition Services Equipment (Project 3808)
- Booker Middle HVAC
- Sarasota Middle HVAC (Project 4031)

Examples of these projects are:

- HVAC improvements—Lamarque Elementary thermal storage, Taylor Ranch Elementary building 8 air handler replacement, Englewood Elementary chiller replacement, and McIntosh Middle School building 11 air handler replacement
- Reroofing—Heron Creek and Tuttle all buildings
- Renovations—Englewood EI buildings 5 and 9

GOAL 3: SAFETY AND SECURITY.

Support the academic success of each child with a comprehensive safety and security program and services that effectively uses security technologies and infrastructure aligned with campus security and emergency management best practices.

Strategy 3.1. Campus Access. Manage access to campus through:

- a. Renovation of main office entrances to limit visitor access to the student side of the campus, designating single points of entry controlled with electronic access control and computerized visitor management tools.
- b. Functional fencing, gates, bollards, and security window film to control access and increase stand-off distance.

Strategy 3.2. Campus Security. Establish safe internal campus security by:

- a. Upgrading classroom and administrative support doors with keysets that lock from the inside, and where appropriate implement electronic access control.

Strategy 3.3. Security Technology. Utilization of technology that helps monitor campus activities and ensure effective emergency management communication including:

- a. Video security cameras with a migration path to ensure reliability through upgrades and enhancements.
- b. Redundant emergency communication/mass notification methods for visible and audible emergency messaging, including automated notification of severe weather conditions for outdoor venues.
- c. Reliable campus two-way radio communication systems and interoperable two-way communications for direct communication with first responder agencies, including in building bi-directional amplifiers where required.

Goal 3 Projects:

To Implement Goal 3: Safety and Security, the following projects are being funded through the 2014/15 Capital Budget:

- District Wide Safety and Security and Fire Alarm Upgrades (Projects 4577 and 4576)
- Radio Systems (Project 4005)

- Security Cameras (Project 4010)
- Access Control (Project 4015)
- Fencing (Project 3670)

Examples of these projects are:

- Upgraded security monitoring system and additional radios for school support personnel for the district
- Installation of security window film at Garden Elementary, Gocio Elementary, Alta Vista Elementary, Phillippi Shores Elementary, and Fruitville Elementary
- Installation of front office visitor restricted access at Brentwood Elementary, Garden Elementary, and Gocio Elementary
- Upgrade of security camera systems at Gocio Elementary, Tuttle Elementary, and Bay Haven Elementary
- Provision of evacuation chair, and UPS replacements; upgrade call recorder system, and installation of school zone flasher for Garden Elementary
- Upgrade of repeaters and installation of a single point of visitor entry at Gocio Elementary
- Upgrade of entrance gate for Ashton Elementary

GOAL 4: TECHNOLOGY.

Implement and support technology infrastructure to ensure students and staff have anytime, anywhere access to the latest educational technology and resources.

Strategy 4.1. Technology Network Infrastructure. Support the district's educational programs and operations system by establishing a technology network infrastructure system that enables all other technology components to maximize their usefulness and potential. Increase the capacity of the district's technology infrastructure system by:

- a. Partnering with Sarasota County Government's IT Department to build, maintain, and operate a jointly owned fiber ring throughout the county to serve all of our schools and department sites; and
- b. Replacing and upgrading the wired and wireless Local Area Network (LAN) and continually upgrading and replacing out of date equipment.

Strategy 4.2. Classroom and School Technology Equipment. Improve the overall educational experience of our students and staff through classroom and school technology equipment that puts technology tools (e.g.: projectors, interactive whiteboards/panels, student response devices, voice enhancement systems, document cameras, and interactive teaching peripherals) in the hands of our students and staff. Particular emphasis shall be on:

- a. Exploration, implementation and support of options regarding mobile digital devices for student use in the classroom and for assessment;
- b. Implementing an interactive panel display replenishment program that provides an updated classroom instructional tool for staff at all schools in the district;
- c. Support of the schools' auditorium systems ability to utilize up-to-date technology for the benefit of student learning as well as school and community events and performances; and
- d. Implementing a computer replenishment program that provides an equitable model and computer platform to all schools in the district.

Strategy 4.3. District-wide Technology Infrastructure. Enable the district to utilize technology to support both instructional and business functions throughout the entire district and ensure that the district is able to function at high level by support technology infrastructure systems that include:

- a. Technology funds necessary to support our learning management systems, virtual learning, streaming video, video

- a. conferencing, individualized learning system, and reading progress monitoring;
- b. District-wide communications technology including intercoms, clocks, and telephones; and
- c. Computing infrastructure replacements and upgrades necessary to support blades, school servers, and television studios.

Goal 4 Projects:

To Implement Goal 4: Technology, the following projects are being funded through the 2014/15 Capital Budget:

- Fiber Optics (Project 3074)
- District Wide Communications Support (Project 3560)
- Local Area Network Support (Project 4569)
- Computing Infrastructure (Project 4605)
- Terms Replacement/Upgrade (Project 4606)
- Tech Active Classrooms and Instructional Technologies (Project 3019)
- District Instructional Technologies (Project 3072)

Examples of these projects are:

- Wireless Upgrade project – putting an access point in every classroom across the district
- ActivBoard Replacement project – begin putting an interactive display panel in classrooms across the district
- Network Upgrade project – begin replacing fiber network hub equipment at hub sites across the district
- VOIP Upgrade project – conversion of traditional telephony services to VOIP services

GOAL 5: CAPITAL IMPROVEMENT FUNDING.

Execute a capital improvement financing strategy that plans, maintains, and provides for the delivery of a highly valued, well managed, and fiscally responsible educational services and infrastructure system.

- c. Ensuring that the district does not add new projects to the five-year CIP unless there are overriding demonstrated need for the project, new funding revenues are founded that help finance the project, or the project is shown to meet a strategic goal of the district.

Strategy 5.1. Capital Improvement Planning. Ensure that developments do not exceed the district's ability to provide these improvements in accordance with established service priorities and capital asset needs by establishing a CIP which identifies all capital improvement projects which the district will undertake. The CIP shall include projects which:

- a. Meet existing deficiencies and augment existing operations.
- b. Provide repair or replacement of existing facilities.
- c. Accommodate planned future growth.
- d. Address maintenance needs the result from future growth.

Strategy 5.2. Five-Year CIP. Provide for the current capital needs of the school district by establishing the district's immediate capital priorities, funding strategies, and five-year capital improvement priorities by:

- a. Completing an annual assessment of potential capital projects to ensure that current and future capital assets meet the district's establish strategic goals, are properly accounted for in the district's budgeting practices, and achieve previously established project priorities;
- b. Evaluating potential projects for inclusion on the five-year CIP according to criteria that considers issues related to: need to correct deficiency, repair or replace facility, and/or accommodate new growth; project location and student considerations; community interests and demands; projected estimated cost and fiscal capabilities; and priority ranking relative to other proposed projects and capital needs; and

Strategy 5.3. Capital Asset Utilization and Financing. Promote lifecycle cost management practices that improve the efficiency and effectiveness of education systems and services through the following practices:

- a. Maintenance, operation, and construction practices that reduce capital costs, promote efficient use of financial resources, and increase capital asset use and functionality; and
- b. Reinvestment of monies saved through such practices back into the district's capital assets so that additional savings may be realized.

Strategy 5.4. Funding Mechanism Assessments. Ensure that development bears a proportionate share of needed facility improvements both now and in the future by regularly evaluating:

- a. Whether present fees are adequate to address the impacts of inflation.
- b. Whether the district needs to establish new impact fees, as appropriate.
- c. Whether other capital financing mechanisms may be needed and used to help meet the fiscal demands placed on the district by new development.

Strategy 5.5. Capital Project Budget. Implementing the Capital Projects budget requires a team of construction, facility, technology, telecom, and instructional leaders to systematically:

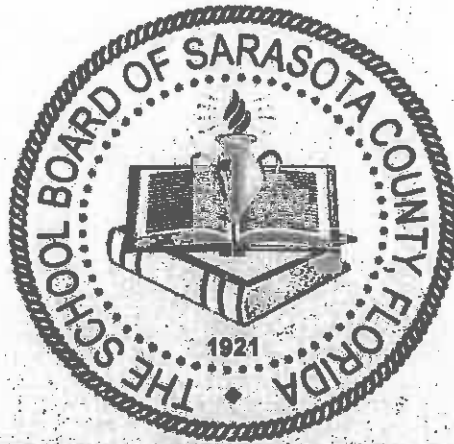
- a. Develop a list of small [i.e., less than \$50,000] instructional/safety projects, by site;
- b. Rank the requests as to priority; and
- c. Ensure adequate funding for as many as possible.

Goal 5 Projects:

To Implement Goal 5: Capital Improvement Planning, the following projects are completed by the Sarasota County School District Capital Planning Team (CPT) and Planning Department:

- Bi-weekly Mini CPT Meetings and Evaluation Process
- Yearly Full CPT Meetings and Evaluation Process
- Long Range School Planning Study
- Capital Improvement Plan Development and Implementation

THE SCHOOL BOARD OF SARASOTA COUNTY, FLORIDA



2015-2016 FINAL BUDGET CAPITAL PROJECTS FUNDS

SEPTEMBER 15, 2015

SARASOTA COUNTY SCHOOL BOARD

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Ms. Mitsi Corcoran, Chief Financial Officer

Prepared by the staff of the Budget office:

Al Weidner, Deputy Chief Financial Officer

Christa Curtner, Budget Accountant

Deanna Lawton, Budget Accountant

Bonnie Lyons, Budget Accountant

April MacKenzie, Budget Accountant

1960 Landings Boulevard
Sarasota, Florida 34231-3331
www.sarasotacountyschools.net
(941) 927-9000

The School Board of Sarasota County, Florida
2015/2016 Capital Outlay Fund Budget

Total of All Capital Funds

Comparative Statement of Estimated and Actual Revenues, Appropriations, and Changes in Fund Balance
for the Years 2014-2015 through 2019-2020

	2014/2015 Unaudited Actual	2015/2016 Original Budget	2016/2017 Projected Budget	2017/2018 Projected Budget	2018/2019 Projected Budget	2019/2020 Projected Budget
Estimated Revenues						
State Sources						
PECO Construction (Maintenance)	\$ 730,373	\$ 766,892	\$ 805,236	\$ 845,498	\$ 887,773	\$ 932,162
PECO Construction (New Construction)	-	3,000,000	-	-	-	-
CO & DS Distributed	160,063	148,000	140,600	133,570	126,892	120,547
CO & DS Interest	11,939	12,000	11,640	11,291	10,952	10,624
Miscellaneous State Revenue	141,763	-	-	-	-	-
Charter School Class Size Transfer	1,957,191	1,497,893	1,497,893	1,497,893	1,497,893	1,497,893
Total State Sources	3,041,329	5,424,785	2,455,369	2,488,252	2,523,510	2,561,225
Local Sources						
Local Ad Valorem Taxes	68,078,087	72,561,962	76,815,680	81,530,820	86,422,458	91,607,805
Local Sales Tax	17,293,848	18,072,057	18,614,219	19,172,645	19,747,825	20,340,259
Interest	434,281	100,000	100,000	100,000	100,000	100,000
Investment Net Increase (Decrease) - Fair Value	(179,380)	-	-	-	-	-
Impact Fees	6,574	-	-	-	-	-
Refund Of Prior Year Expense	24,689	-	-	-	-	-
Miscellaneous Local Revenue	2,056	-	-	-	-	-
Total Local Sources	85,660,255	90,734,019	95,629,899	100,803,266	106,270,282	112,048,064
Total Revenues	88,701,584	96,168,804	98,085,268	103,291,517	108,793,792	114,609,290
Other Financing Sources						
Capital Lease Agreement	8,867,710	-	-	-	-	-
Total Other Financing Sources	8,867,710	-	-	-	-	-
Total Revenues and Other Financing Sources (Net)	97,569,294	96,168,804	98,085,268	103,291,517	108,793,792	114,609,290
Beginning Fund Balance	90,985,995	71,939,742	10,951,125	13,079,192	23,289,450	25,100,573
Total Funds Available for Capital Needs	\$ 188,555,289	\$ 168,098,546	\$ 109,036,392	\$ 116,370,709	\$ 132,083,242	\$ 139,709,863
Appropriations						
Debt Service						
Debt Payment Prior Years COPS (Project 2292)	\$ 6,087,177	\$ -	\$ -	\$ -	\$ -	\$ -
Materials Mgt Copier Lease Purch. (Proj. 4691 - 4693)	194,814	189,292	189,292	189,292	191,675	191,675
Certificates of Participation Series 2009 (Project 2294)	7,276,154	7,277,319	7,276,719	7,279,719	7,276,494	7,278,831
Certificates of Participation Series 2010 (Project 2297)	6,556,916	6,553,345	6,556,145	6,556,345	6,554,085	6,555,995
COPS: QSC Bonds Series 2010 (Project 2296)	2,389,761	2,324,452	2,324,452	2,324,452	2,324,452	2,324,452
Computer Replenishment Leases (Proj. 4681 - 4687)	7,411,356	9,664,673	9,803,640	9,637,495	9,709,510	9,676,394
Debt Service Total	29,916,179	26,009,081	26,150,248	25,887,303	26,056,226	26,027,347
Transfers						
Millage Maintenance Transfer	12,748,040	12,826,847	13,083,384	13,345,052	13,611,953	13,884,192
Equipment Transfer	1,677,531	1,757,080	1,689,226	1,585,765	1,506,476	1,431,153
Transfer to Interfund	-	-	-	-	-	-
Transfer to Self-Insurance Fund	-	6,804,589	-	-	-	-
PECO Maintenance Transfer	730,373	766,892	805,236	845,498	887,773	932,162
Property Casualty Insurance Transfer	2,894,960	2,498,623	2,571,522	2,648,667	2,728,127	2,809,971
Charter School State Flow Through	1,997,191	1,497,893	1,497,893	1,497,893	1,497,893	1,497,893
Transfers Total	20,048,095	26,149,924	19,627,261	19,922,875	20,232,222	20,555,370
Total Transfers and Debt Service	49,964,273	52,159,005	45,777,509	45,810,178	46,288,448	46,582,717
Remaining Funds Available for Capital Projects	\$ 138,591,016	\$ 115,939,541	\$ 63,258,883	\$ 70,460,532	\$ 85,794,794	\$ 93,127,146
Recurring Costs						
Buses/Vehicles						
District Wide Vehicle Replacement (Project 3016)	376,865	665,825	500,000	500,000	500,000	500,000
School Bus Replacement (Project 3026)	2,515,554	5,611,582	3,858,750	3,858,750	3,858,750	3,858,750
Buses/Vehicles Total	2,892,219	6,277,387	4,358,750	4,358,750	4,358,750	4,358,750
Construction Services and Long Range Planning						
Construction Services and Long Range Planning Salaries & Benefits (Proj. 0000 & 4560)	889,143	1,671,475	1,696,547	1,721,995	1,808,095	1,835,216
Construction Services Dept. Expenses	79,078	151,376	126,898	130,660	119,514	123,054
Misc. Long Range Planning Expense	55,708	64,292	-	-	-	-
District Wide Long Range Planning Dept Exp	17,622	25,644	25,000	25,000	25,000	25,000
District Wide Portables Demolition (Project 3425)	1,242,093	1,457,488	1,291,848	1,291,848	1,291,848	1,291,848
Small Projects (Project 5540)	573,802	781,682	500,000	500,000	500,000	500,000
Construction Services and Long Range Planning Total	2,857,444	4,151,867	3,640,283	3,669,503	3,744,457	3,775,119

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Equipment						
Food & Nutrition Services Equipment Replacement	45,231	105,288	100,000	100,000	100,000	100,000
District Wide Equip. Other Departments (Proj. 3808)	113,666	254,944	300,000	200,000	200,000	250,000
Time & Attendance System (Proj. 3015)	17,800	150,000	-	-	-	-
HP Computer Lease	8,867,710	-	-	-	-	-
Equipment Total	9,044,407	510,232	400,000	300,000	300,000	350,000
Facilities/Maintenance Projects						
District Wide Environ. Health & Safety (Proj. 4516)	352,575	106,079	40,000	40,000	40,000	40,000
District Wide HVAC (Project 4517)	737,141	2,071,090	1,050,000	875,000	800,000	750,000
District Wide Playgrounds (Project 3675)	-	231,056	120,000	120,000	120,000	120,000
District Wide Reroofing (Project 4562)	1,016,584	2,390,218	1,850,740	1,643,381	1,836,344	1,829,871
District Wide Painting (Project 4573)	575,549	1,487,158	1,285,000	1,285,000	1,285,000	1,285,000
District Wide Fire Alarm Upgrades (Project 4576)	-	300,000	200,000	150,000	150,000	150,000
District Wide Flooring (Project 4673)	1,091,153	1,362,550	1,000,000	1,000,000	1,000,000	1,000,000
District Wide Asbestos Removal (Project 5541)	-	75,000	75,000	75,000	75,000	75,000
Instructional/District Remodel (Project 5542)	669,403	2,550,003	1,400,000	1,500,000	1,500,000	1,500,000
Computer Labs (Proj. 4607)	-	105,289	100,000	100,000	100,000	100,000
ADA Corrections (Project 5557)	-	30,000	30,000	30,000	30,000	30,000
District Wide Improvements (Projects 5604 & 3619)	517,441	1,332,208	600,000	750,000	800,000	600,000
Preservation of Asset Value (Project 5901)	448,627	1,829,066	950,000	600,000	500,000	350,000
Custodial/Maintenance Equipment (Project 5910)	160,256	244,111	200,000	200,000	280,000	205,000
Facilities/Maintenance Projects Total	5,568,730	14,113,828	8,680,740	8,348,361	8,096,344	7,814,671
Safety & Security						
District Wide Safety & Security (Project 4577)	106,382	1,780,875	1,700,000	1,700,000	1,700,000	1,700,000
Radio Systems (Project 4005)	25,615	158,519	75,000	75,000	75,000	75,000
Security Cameras (Project 4010)	1,070,983	563,128	150,000	150,000	150,000	150,000
Access Control (Project 4015)	44,711	165,229	150,000	150,000	150,000	150,000
Fencing (Project 3670)	331,437	502,872	100,000	100,000	100,000	100,000
Safety & Security Total	1,579,128	3,170,623	2,175,000	2,175,000	2,175,000	2,175,000
Technology						
Fiber Optics (Project 3074)	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
District Wide Communications Support (Project 3560)	558,892	801,375	530,000	530,000	530,000	530,000
Local Area Network (LAN) Support (Project 4569)	144,217	2,229,750	1,099,000	1,149,000	1,199,000	1,199,000
Computing Infrastructure (Project 4605)	389,060	599,863	425,000	425,000	425,000	425,000
Terms Replacement / Upgrade (Project 4606)	820,031	687,537	-	-	-	-
Auditorium Sound/Lighting Systems (Project 4608)	56,707	250,532	150,000	150,000	150,000	150,000
Classroom Instructional Technologies (Project 3019)	5,320,497	2,054,554	3,540,000	7,540,000	4,540,000	4,540,000
District Instructional Technologies (Project 3072)	133,571	477,092	463,710	477,621	491,950	508,708
Scoreboard Replacements (Project 3677)	1,475	100,728	30,000	30,000	30,000	30,000
Prof. Dev. System Replacement (Proj. 3076)	-	50,000	50,000	50,000	50,000	50,000
Digital Devices (Proj. 3037)	679,942	375,985	375,000	375,000	375,000	375,000
Software Development Instruc. Eval. Sys. (Proj. 3078)	54,741	300,000	300,000	-	-	-
Technology Total	8,157,132	8,927,214	7,962,710	11,728,621	8,790,950	8,805,708
Recurring Costs Total	30,099,061	37,151,241	27,217,493	30,578,235	27,485,501	27,279,248

The School Board of Sarasota County, Florida
2015/2016 Capital Outlay Fund Budget

Total of All Capital Funds

Comparative Statement of Estimated and Actual Revenues, Appropriations, and Changes in Fund Balance
for the Years 2014-2015 through 2019-2020

	2014/2015 Unaudited Actual	2015/2016 Original Budget	2016/2017 Projected Budget	2017/2018 Projected Budget	2018/2019 Projected Budget	2019/2020 Projected Budget
Capital Projects						
Elementary School						
Bay Haven Café/Art/Music (Project 3071)	6,897,938	2,388,947	-	-	-	-
Fruitville Classroom Wing (Project 3132)	1,088,928	6,613,826	-	-	-	-
Gocio Classroom Wing	-	-	-	10,000,000	-	-
Brentwood Renovation/Cafeteria	-	-	10,000,000	-	-	-
Elementary J / Ashton Wing	-	-	-	-	14,000,000	40,000,000
Elementary Schools Total	7,986,866	9,002,773	10,000,000	10,000,000	14,000,000	40,000,000
Middle Schools						
Booker Middle HVAC	1,635,400	-	-	-	-	-
Classrooms of Tomorrow (Project 5500)	1,201,782	2,355,692	250,000	250,000	250,000	250,000
Venice Middle HVAC (Project 5573)	-	6,000,000	6,000,000	-	-	-
Woodland Middle (Project 4650)	2,800	9,838	-	-	-	-
Middle Schools Total	2,839,982	8,365,530	6,250,000	250,000	250,000	250,000
High Schools						
Booker High Rebuild (Project 3085)	421,175	498,642	-	-	-	-
Career Technical Education (Project 2051)	-	96,000	96,000	96,000	96,000	96,000
Sarasota High Rebuild (Project 3055)	11,445,020	19,192,452	-	-	-	-
Venice High Rebuild (Project 3225)	6,431,464	930,453	-	-	-	-
Suncoast Polytechnical High School (Project 3391)	-	23,413	-	-	-	-
Technology Enhanced Active Learning (Project 3039)	80,581	100,000	100,000	100,000	100,000	100,000
High Schools Total	18,378,239	20,840,960	196,000	196,000	196,000	196,000
Other Schools						
Pineview HVAC/Renovations (Project 3021)	1,521,635	13,174,017	3,000,000	-	15,000,000	7,000,000
North Port SCTI (Project 4835)	378,466	11,252,742	-	2,500,000	-	-
SCTI Renovations Phase III (Project 3393)	2,739,501	871,370	-	-	-	-
Oak Park (Project 5542)	19,399	381,642	-	-	-	-
Other Schools Total	4,659,001	25,479,771	3,000,000	2,500,000	15,000,000	7,000,000
Other Projects						
Land Purchases (Project 5660)	-	686,208	-	-	-	-
Fuel Tax Paving Projects	265,970	6,358	-	-	-	-
Charter School Payments (Project 3279)	2,422,155	3,140,575	3,266,198	3,396,846	3,532,720	3,674,029
Covered Walkways (Project 3673)	-	315,000	250,000	250,000	250,000	250,000
Other Projects Total	2,688,125	4,148,141	3,516,198	3,646,846	3,782,720	3,924,029
Capital Projects Total	36,552,213	67,837,175	22,962,188	16,592,846	33,228,720	51,370,029
Total Appropriations	\$ 116,615,547	\$ 167,147,421	\$ 95,957,200	\$ 93,081,259	\$ 106,982,669	\$ 125,231,993
Ending Fund Balance	\$ 71,939,742	\$ 10,951,125	\$ 13,079,192	\$ 23,289,450	\$ 25,100,573	\$ 14,477,869
Composition of Ending Fund Balance						
Assigned - Future Capital Projects	\$ 6,804,589	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted - Future Capital Projects	65,135,153	10,951,125	13,079,192	23,289,450	25,100,573	14,477,869
Total Ending Fund Balance	\$ 71,939,742	\$ 10,951,125	\$ 13,079,192	\$ 23,289,450	\$ 25,100,573	\$ 14,477,869
Ending Fund Balance by Fund						
3370 Millage	\$ 30,745,763	\$ 1,084,715	\$ 2,493,122	\$ 9,264,204	\$ 2,030,301	\$ 1,759,894
3390 Sales Tax	30,687,004	8,865,898	9,585,559	13,024,735	22,089,762	11,717,465
3393/3394 Certificates of Participation	458,053	-	-	-	-	-
3395 Impact Fees	1,936,342	-	-	-	-	-
3397 Other Capital Funds	1,134,881	1,000,511	1,000,511	1,000,511	1,000,511	1,000,511
3399 Sale of Property	6,804,589	-	-	-	-	-
3340 PECO	-	-	-	-	-	-
3360 Cap. Outlay/Debt Srv.	173,109	-	-	-	-	-
Total Ending Fund Balance by Fund	\$ 71,939,742	\$ 10,951,125	\$ 13,079,192	\$ 23,289,450	\$ 25,100,573	\$ 14,477,869

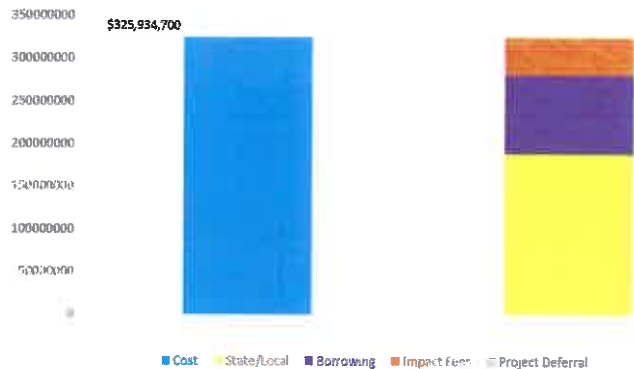
Long Range School Planning Study: Financing Options
September 15, 2015

Scenario 5: Borrow and Sunset of Impact Fee Moratorium

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
TOTAL APPROPRIATIONS	\$ 84,478,692	\$ 47,171,082	\$ 61,140,585	\$ 69,043,031	\$ 68,505,010	\$ 57,858,221	\$ 206,029,766	\$ 71,432,737	\$ 65,709,902	\$ 166,021,470
(Carry Forward)		\$ 7,239,490	\$ 20,289,787	\$ 25,243,203	\$ 28,307,133	\$ 36,294,230	\$ 59,877,854	\$ 5,230,600	\$ 21,732,877	\$ 56,078,694
Revenue less Transfers	\$ 91,718,181	\$ 60,221,379	\$ 66,094,001	\$ 72,106,960	\$ 76,492,108	\$ 81,441,845	\$ 151,382,512	\$ 87,935,014	\$ 100,055,719	\$ 111,390,553
Net over/under	\$ 7,239,490	\$ 20,289,787	\$ 25,243,203	\$ 28,307,133	\$ 36,294,230	\$ 59,877,854	\$ 5,230,600	\$ 21,732,877	\$ 56,078,694	\$ 1,447,777
Borrowing	\$28,000,000						\$65,000,000			
Impact Fees	\$2,567,556	\$3,112,189	\$3,708,692	\$4,227,390	\$4,564,544	\$4,823,893	\$5,507,307	\$5,135,112	\$5,238,851	\$5,264,786
Planning and Construction Timeline	Elem			Elem			Elem			Elem
							High			
										Middle

Key: Orange—Funding/Planning Year, Yellow—Construction Year, Green—Open Year

Comparison of Options
Cost vs Fund Source



Sales Tax/1.5 mil: \$189,234,381

Borrowing: \$93,000,000

Impact Fee: \$43,700,319

Deferred Projects \$0

Assumptions & Key Points

Assumptions:

- Resumes impact fee at current rate —\$2032 per single family home.
- Borrowing is done for construction of the first elementary school and high school for a total of \$93 million.

Key Points:

- No action by the board would be needed to reinstate the collection of impact fees at the current rate.
- The Long Range School Planning Study provides the necessary basis for the reinstatement of impact fees at any rate at or below \$ 7835 per single family home.
- Relies on all the tools available to the board to create new revenue. Does not adversely impact planned competing projects or maintenance.

Pros & Cons

Pros:

- Ensures that growth helps pay for the impact upon school capacity caused by new residential development.
- Minimizes borrowing to only a portion of the construction of two schools.

Cons:

- Increases debt by \$93 million dollars over the next 10 years.
- Reduces funds available for other competing capital priorities